

## Delta College - Local Strategic Value Report

This table includes information related to Delta College’s activities to meet the best practices in each category. Delta College has met all of the best practices, therefore meets the “4 out of 5 best practices” as required by the State of Michigan.

Best Practices by Category	Examples of Adherence
<b>Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)</b>	
<p>(i) The community college has active partnerships with local employers including hospitals and health care providers.</p>	<ul style="list-style-type: none"> <li>• Delta College has signed agreements with area hospitals and healthcare facilities for nursing, allied health, and short-term occupational health programs. In the Fall 2017 semester, the College has clinical sites for the following programs: Athletic Training (3), Certified Nursing Assistant (13 sites), Dental Hygiene/Assisting (37 sites), EMT (4 sites), Fitness (9 sites), Health Unit Coordinator (5 sites), Medication Technician (1), Nursing (30 sites), Phlebotomy (5 sites), Physical Therapy Assistant (77 sites), Radiography (14 sites), Respiratory Care (10 sites), Diagnostic Medical Sonography (24 sites), Surgical First Assistant (10) and Surgical Technology (8 sites).</li> <li>• The 2017 Delta College Asthma Camp brought 41 campers to campus, who were assisted by 16 second year students who acted as mentors. Activities included education, appropriate tools to manage asthma, and an afternoon in the Delta pool, with funding from Alpha Kappa Alpha and St. Mary's of Michigan in Saginaw.</li> <li>• Delta College has 40 Advisory Committees with over 600 members, to provide information and support to occupational programs. Advisory Committees are in Business &amp; Tech Trades (20), Science &amp; Math (3), Arts &amp; Letters (3), Social Sciences (4), and Health &amp; Wellness (10).</li> <li>• The College operates the Helen Nickless Dental Clinic to provide care to community members who have little to no access to dental services.</li> <li>• Delta partners with McLaren Bay Region, MidMichigan Hospital and Mobile Medical Response for on-site Emergency Medical Technician training. Successful students are tested and licensed through the Michigan Department of Health and Human Services and certified through the National Registry of Emergency Medical Technicians.</li> <li>• Delta College created a STEM Talent Institute to help focus on strengthening RN and welding technical skills needed in the economy, with work being driven by employer demand. Developing a Curriculum (DACUM) allows businesses to use local research-based and relevant information on competencies needed to perform the job. It can also be used as a business tool for employee career development and has the ability to describe job operations, processes and systems. DACUM facilitators and industry experts performed nursing analyses and a comprehensive study of the RN need in the region.</li> <li>• Delta College conducts interdisciplinary simulations in its Health Professions Building, incorporating technology and the use of</li> </ul>

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	<p>simulation manikins. These learning experiences positively impact students and demonstrate collaboration. Based upon the feedback of area hospitals and medical providers, the training technology helps students gain an understanding of what the workplace will be like upon their graduation subsequent employment.</p> <ul style="list-style-type: none"> <li>• Twice monthly, Delta nursing students participate in a full afternoon of simulation with medical residents from Central Michigan University’s medical school in Saginaw. Together, we have established shared outcomes and objectives and expanded the program to include students from NUR 250, NUR 240 and NPT 260. This training is ground-breaking, as only two other non-affiliated health professions programs nationally participate in regular inter-professional learning.</li> <li>• Annually, Delta College Health and Wellness Division students and faculty, along with Paramedic students from Mobile Medical Response, collaborated in an inter-professional simulation scenario. Thirty-seven students from Delta College and 3 students from MMR participated in the 5-hour scenario. This simulation exposed students to delivering collaborative care in practice, allowing them to learn with, about and from each other in a realistic health care situation.</li> <li>• Delta College operates <i>Fast Start</i><sup>TM</sup> short term job training programs in collaboration with local employers including Dow Chemical, MK Chambers, and multiple Diesel technician employers. Programs train individuals for specific roles to meet business needs including roles of chemical process operator, CNC machinist and diesel technician.</li> <li>• Active partnership with Diesel employers led to the development and running of three Diesel <i>Fast Start</i><sup>TM</sup> job training sessions resulting in 80% of participants receiving full time job offers.</li> <li>• Delta offers two agriculture programs of study, in partnership with Michigan State University. Covering Agriculture Operations and Fruit/Vegetable Crop Management, they are in response to demand from industry, as identified through an online survey the College conducted, with Michigan Agri-Business Association (MABA) members.</li> <li>• Due to industry demand, Delta College developed a new Associate’s Degree in Heavy Duty Diesel Service Technology, and a post associate program in Surgical First Assistant Certificate.</li> </ul>
(ii) The community college provides customized on-site training for area companies, employees, or both.	<ul style="list-style-type: none"> <li>• Delta College Corporate Services (DCCS) offers companies training options in over 300 technical and organizational development skills courses. All training is customized to meet the needs of businesses and is provided 24/7 based on their workforce schedule and needs.</li> <li>• DCCS provided customized on-site training for 34 employers representing the industries of manufacturing, construction, healthcare, education, business, agriculture, energy, and government. Training was delivered at the Delta main campus, off site locations as well as at the place of business. Delta provided training to 3,142 participants and conducted 37,004 hours of training. Examples of businesses who received training include: Amigo Mobility, Bay City Public Schools,</li> </ul>

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	<p>Brown Dairy, Michigan Sugar, Dow Chemical Company, GM Powertrain, Midland Cogeneration Venture, MidMichigan Health, Duro-Last Roofing, Hausbeck Pickle Company, SC Johnson, Tuscola Technology Center and Nexteer Automotive.</p> <ul style="list-style-type: none"> <li>• Delta College also conducted industry testing for several area employers including Tower Automotive, Vantage Plastics, Means Industries, City of Bay City and Michigan Sugar.</li> <li>• Delta partnered with the ASF Industry Education Alliance to host an Automotive Youth Education Systems (AYES) training day to update instructors throughout the state.</li> <li>• Delta College is a member of the Haas Technical Education Center Network. This is an industry &amp; education led initiative that enables manufacturing technology educators and their schools to acquire the latest Computer Numeric Control (CNC) machine tools and related CNC ancillary equipment, software and educational materials. The goals are to provide students with a relevant, high tech and hands-on educational experience.</li> <li>• Delta partnered with the Saginaw County Fire Chiefs Association for Fire Fighter I &amp; II certification. Students successfully completing the program, which is offered at the Saginaw Township Fire Department, are certified through the Michigan Office of Fire Fighter Training.</li> <li>• Delta College offers police academy training for students, in compliance with the training standards set by the Michigan Commission on Law Enforcement Standards (MCOLES). The College also offers continuing education to sworn officers from throughout the State of Michigan on: Defensive Tactics, Traffic and Motor Carrier Enforcement, Sexual and Domestic Assault Investigation, Opiate Overdose and Narcan, Emergency Medical Care, Emergency Vehicle Operation, and OWI and Alcohol Investigations and Enforcement.</li> <li>• In May 2017, 205 officers attended a two day training session at Delta College, arranged in partnership with the Michigan State Police, to bring specialized trainers from New Mexico Tech University to campus.</li> </ul>
<p>(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.</p>	<ul style="list-style-type: none"> <li>• For over 14 years, Delta College has sponsored a Michigan Small Business Development Center (MI-SBDC) on campus. SBDC staff provide services in Arenac, Bay, Midland, and Saginaw Counties.</li> <li>• Delta’s MI-SBDC served 377 businesses, helped 35 business start-ups, helped businesses create and retain 526 jobs, and assisted in over \$6.5 million of capital formation in 2016.</li> <li>• Delta College partnered with the Saginaw County Chamber of Commerce to provide a professional development workshop focused on Generational Communication for young professionals and small business resulting in training for 75 people.</li> <li>• Delta’s SBDC worked extensively with Midland’s Sandlot Sports, which was nominated for state-wide recognition and later was chosen as the 2017 Main Street Award winner over all the Michigan SBDC winners.</li> </ul>

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	<p>SBDC also received 100% satisfaction on an annual client satisfaction survey for the second year in a row.</p> <ul style="list-style-type: none"> <li>Delta’s MI-SBDC supports Business <i>Resource</i> Centers (BRC’s) throughout the community. BRC’s feature business resources, reference books, a series of “How to Start a...” business development guides, Internet accessible computer station(s) with specialized business software and a study area for self-research. Locations are in Bay City, Midland, Saginaw and Standish as well as on Delta’s campus.</li> </ul>
<p>(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.</p>	<ul style="list-style-type: none"> <li>Delta’s technological advancement helps deliver educational simulations, in partnership with CMU Medical School, so nursing students and residents can work together in learning scenarios.</li> <li>The College’s Technical Trades and Manufacturing wing (TTM) was built under the MTEC philosophy. There are multiple industry partnerships where employers contribute expertise to curriculum development and companies provide equipment donations. These labs are used to educate academic students, retrain dislocated workers and upgrade incumbent worker’s skills.</li> <li>Delta has a long-standing relationship with the Great Lakes Bay Manufacturing Association and worked with its members to develop a CNC accelerated certificate and degree program, to meet identified regional industry needs.</li> <li>Utilizing funding from the Community College Skilled Trades Equipment Program (CCSTEP) grant, the College added new equipment in its chemical processing reactor system lab. Delta College’s Corporate Services division then developed several new hands-on job training courses for instrument technicians, based upon requests from industry leaders such as Michigan Sugar and Dow Chemical. The job training provides training on calibrating, repairing and testing manufacturing controls that measure processes in industry production.</li> <li>Faculty and staff work with the American Welding Society (AWS) local chapter on certification and program alignment.</li> <li>Faculty conduct interviews and program/portfolio reviews for students seeking American Institute of Architects (AIA) scholarships.</li> <li>Delta College hosts the Regional competitions for the Future Farmers of America (FFA) students, with over 100 participants.</li> </ul>
<p>(v) The community college has active partnerships with local or regional workforce and economic development agencies.</p>	<ul style="list-style-type: none"> <li>In February 2017, Delta College received the Economic Excellence Award for outstanding contribution to the economy of Saginaw County in 2016. The award was presented by Saginaw Future.</li> <li>Delta College has a very active partnership with the Great Lakes Bay Michigan Works! Staff members serve on the Education Advisory Group (EAG), the College participates in workforce strategic planning, and attends Workforce Development Board (WDB) meetings and participates on the Strategic Management Board of the Eastern Michigan Council of Governments (EMCOG).</li> </ul>

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	<ul style="list-style-type: none"> <li>• Delta partners with Michigan Works! to retrain dislocated workers, and Michigan Works! sponsors students in academic and <i>Fast Start</i><sup>TM</sup> short-term occupational training programs. Delta College also partners with Genesee, Shiawassee and Tuscola Michigan Works! to deliver CNC job training sessions for employers in the Thumb region.</li> <li>• Delta College partnered with Saginaw Future, Great Lakes Bay Michigan Works!, and diesel industry businesses to create an AAS Diesel Technology program and offer a Diesel <i>Fast Start</i><sup>TM</sup> short-term job training programs.</li> <li>• Delta College partners with the three economic development agencies: Bay Future, Saginaw Future and Midland Tomorrow. Top College administrators serve on their Board of Directors and they work closely with College personnel on job retention, job creation, legislative issues and job retraining projects.</li> <li>• Delta College’s strong partnership with workforce development organizations and regional businesses resulted in securing \$250,000 in Michigan Skilled Trades Training Funds to provide training to local employers using Delta’s state-of-the-art labs.</li> <li>• Delta College regularly participates in site selector visits with Saginaw Future to promote the region’s workforce and training opportunities for new and expanding businesses.</li> </ul>
<b>Category B: Educational Partnerships (must meet 4 of 5)</b>	
<p>(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, concurrent enrollment, direct credit, middle college, or academy programs.</p>	<ul style="list-style-type: none"> <li>• Delta College provides office space for the director and staff of the Great Lakes Bay Early College (GLBEC), to meet and advise students that are attending Delta through the Early College program. Upon completion of their fifth year in the GLBEC program, students achieve a high school diploma from their home district, a Technical Certificate from the Michigan Early Middle College Association and an official transcript for courses taken at Delta College. Currently, 17 GLBEC students are dual enrolled at Delta.</li> <li>• In 2016-17, Delta College had 141 signed articulation agreements with 32 high schools/ISD Career Centers (15 new secondary articulation agreements were signed with 2 high schools/ISDs). There were 1,983 courses articulated for a total of 4,264 credit hours, which served a total of 565 students. Delta also has 1 Statewide Articulation Agreement for Automotive with the Michigan Dept. of Education.</li> <li>• Current data for fall 2017 indicates that Delta College has 940 dual enrollment students attending. Delta College has a dual-enrollment Early College agreement with several school districts. Current fall 2017 data indicates enrollment for the following early college students: Birch Run Early College (38 students); Coleman Early College (2 students); Meridian Early College (127 students); Hemlock Middle Early College (40 students); Merrill Early College (36 students); and Bullock Creek Early College (30 students). Delta also offers enhanced dual</li> </ul>

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	<p>enrollment programs with Chesaning High School, Freeland High School, Midland County ESA and the Tuscola Technology Center.</p> <ul style="list-style-type: none"> <li>• Dual enrollment students have taken classes at each of Delta’s off campus centers. In 2016/2017, specific dual enrollment courses were placed at the Midland Center based on requests from high schools that are serviced by the Midland ESA. The schools are providing a bus route that picks kids up from each of the high schools and transports to and from the Delta College Midland Center.</li> <li>• Delta College provides a 30-week, Skilled Trades Career Exploration program to Carrollton High Schools seniors from Saginaw to teach skilled trades. The program covers a wide variety of topics and students earn high school credit for attending and are understanding trades skills necessary for high demand jobs in the region.</li> </ul>
<p>(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or Science Olympiad.</p>	<ul style="list-style-type: none"> <li>• The Delta College Mathematics Division has hosted the Middle School Mathematics Competition, which is open to 6<sup>th</sup>, 7<sup>th</sup> and 8<sup>th</sup> grade students, since 1997. In 2017, the competition hosted middle school students from Bay, Midland, Saginaw, Isabella, Gratiot, Shiawassee, Genesee, Tuscola, Lapeer, St. Clair, Huron and Clare counties.</li> <li>• The Science Olympiad program was created 33 years ago in Michigan to increase student interest in science and improve the quality of science education. In 2017, 22 student teams from 6<sup>th</sup> through 12<sup>th</sup> grade from a seven county region compete at Delta and move on to state tournaments. Science Olympiad promotes hands-on, problem solving and skill-building activities.</li> <li>• In 2016, Delta hosted the 4<sup>th</sup> annual Dow Great Lakes STEM Festival, which targets 6<sup>th</sup>- 8<sup>th</sup> grade participants from all of the region’s school districts. The event brings to life the areas of STEM (Science, Technology, Engineering, &amp; Math) through engaging hands-on activities. The event is a partnership between Delta College, Michigan Technological University's MindTrekking road show, Dow Chemical, and many area businesses, corporations, foundations, community groups and schools. Over 3,665 middle school students attended the first day with an additional 3,000 family visitors on the second day. Over the past four years we’ve impacted the lives of more than 13,000 middle school students!</li> <li>• In 2017, Delta College hosted 28 academic summer camps for students in grades 2<sup>nd</sup> to 11<sup>th</sup>. Delta had 479 students from the three county region of Bay, Midland and Saginaw participate in STEM based education, arts and literature camps. Popular topics included: Hogwarts College of Witchcraft and Wizardry, City X Project, Science Works, Cartoon Animation Using Photoshop, Historical Artifacts, Blast off Engineering &amp; Rocket Camp, First Responder Academy, Architecture &amp; Modeling with AutoCAD and Minecraft, Woodworking &amp; Applied Technology, Kids Can Cook, Lego Elementary Engineering, SAT Prep and Master Student.</li> </ul>

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	<ul style="list-style-type: none"> <li>• Camp Health &amp; Wellness brought 79 high school students, to campus. Students participated in their top 8 of 20 interactive breakout sessions, exploring the various careers within the health sciences career pathway. These sessions were led by area health professionals and college and career center instructors. Camp supporting organizations included Hospital Council of East Central Michigan, Aleda E. Lutz VA Medical Center, Caro Community Hospital, Covenant HealthCare Deckerville Community Hospital, Harbor Beach Community Hospital, HealthSource Saginaw, Hills &amp; Dales General Hospital, Huron Medical Center, Marlette Regional Hospital, McKenzie Health System, McLaren Bay Region, McLaren Central Michigan, Memorial Healthcare, Scheurer Hospital, St. Joseph Health System, St. Mary’s of Michigan Medical Center, St. Mary’s of Michigan Standish, Sheridan Community Hospital and West Branch Regional Medical Center.</li> <li>• Delta Summer Camps “Master Student” class had 33 students attend to learn positive study habits, test taking strategies, note taking skills and time and stress management. Delta College also offered “SAT® Prep and College Readiness summer camp with 20 students enrolled.</li> <li>• A tri-county collaboration resulted in a new First Responder Academy camp attended by 17 campers, in partnership with Delta College Public Safety Department, Frankenlust and Monitor Township Fire Departments, St. Mary’s Flightcare, Village Towing and McLaren Paramedics/EMT. Campers witnessed a car accident scenario of a young texting driver car accident scenario.</li> </ul>
<p>(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community centers.</p>	<ul style="list-style-type: none"> <li>• Delta College requires all first time degree seeking students to attend a face-to-face Orientation. This half-day program for new students offers optional sessions for parents, guardians, or spouses. Students participate in group activities and individual academic advising sessions, meet other new students, learn about Delta policies and academic support services, the requirements of their academic programs, receive their Delta ID cards, and register for their first and second semester classes.</li> <li>• Delta College actively works with area groups to help build a college-going culture. Support is given especially to students in the Bay Commitment – which provides scholarships for students to attend either Delta College or Saginaw Valley State University - and the Saginaw Promise Zone. Bay’s scholarships focus on assisting economically challenged first-generation college students, while Saginaw offers last-dollar scholarships for those who consistently enrolled in the Saginaw Public Schools.</li> <li>• Delta College was awarded an EOC (Educational Opportunity Centers) grant through the U.S. Dept. of Education, with a goal of encouraging and assisting underrepresented students for entry into post-secondary education. We serviced over 1,200 participants with financial and economic literacy information; admissions assistance; and coordination with nearby post-secondary institutions.</li> </ul>

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	<ul style="list-style-type: none"> <li>• Delta College assigned a transportation liaison to work with the Saginaw Transit Authority and Regional Services (STARS) as the agency reconfigured all the city bus routes. Open lines of communication ensure students from Saginaw have access to public transportation to get to the main campus.</li> <li>• The Possible Dream Program has served over 2,100 6<sup>th</sup> through 12<sup>th</sup> grade students with educational and enrichment activities to encourage their successful completion of high school and transition to college enrollment. This program receives financial support through the Delta College Foundation and community supporters.</li> <li>• At-risk high school youth who participate in the college’s Possible Dream Program, were provided with opportunities to attend “SAT Preparation and College Readiness” camps and workshops, and take part in “Become a Master Student”, a camp that prepares middle school students for the upcoming school year.</li> <li>• Through the Delta College Foundation, the Possible Dream Program provides 25 priority consideration scholarships to graduating program participants.</li> <li>• Delta’s Office of Disability Resources (ODR) works directly with local high schools to support students with a disability, as they prepare to graduate and attend college. ODR personnel presented to juniors and senior with IEP in Bay, Midland and Saginaw County, as well as hosted groups with disabilities at Delta College. In addition, at the request of student, Director of Disability Resources will attend the transition IEP for students who are graduating and attending Delta College.</li> <li>• Through the “Delta Project”, Delta College provides college readiness and exposure activities to more than 100 special education students.</li> </ul>
<p>(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation and testing, or recruiting, advising, or orientation activities specific to adults.</p>	<ul style="list-style-type: none"> <li>• Delta College participates in specific recruiting and orientation activities for adults including veteran’s events, Michigan Works! workshops, and rapid response initiatives for dislocated workers.</li> <li>• Delta College provides GED<sup>®</sup> preparation, testing and completion services. These have been increasingly needed since federal Financial Aid regulations now require copies of high school diplomas or evidence of GED<sup>®</sup> completion.</li> <li>• Delta College offers a Computer Based Testing (CBT) Center, featuring a number of products from various testing companies, including ACT<sup>®</sup>, Castle, Certipoint, CollegeBoard, Comira, PAN, PearsonVUE and Prometric, in areas such as licensure, certification, high school equivalency (GED<sup>®</sup> testing), academic admissions, regulatory and government testing. In addition, the Testing Center also supports all academic faculty and student testing needs.</li> <li>• The Delta College Testing Center administered 398 GED<sup>®</sup> computer-based subject tests in 2016-2017.</li> <li>• Stakeholders have the opportunity to take over 1,000 licensure/ certification tests through the resources of the Delta College Testing</li> </ul>



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	<p>Center, which administered over 28,000 exams in 2016-2017 to students and community members.</p> <ul style="list-style-type: none"> <li>• In 2015, 2016, and 2017 Delta College was given “gold level” designation by the Michigan Veterans Affairs Agency, acknowledging its veteran-friendly status. The honor is based on the College’s on-campus, veteran-centered services to support both academic and transitional needs of veterans.</li> <li>• In order to streamline re-entry into the educational system, Delta College offers in-district residency status to all veterans who are funding their educations through the G.I. Bill®. Currently, there are about 300 students using their military educational benefits to attend Delta College.</li> <li>• Delta’s Student Activities and Counseling departments offered a week-long series of Financial Literacy activities in 2016 addressing issues that our students are facing, such as financial aid, effective budgeting and loans, with the goal of making them more fiscally responsible. Delta College had numerous partners including the State of Michigan and area credit unions/banks.</li> </ul>
<p>(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.</p>	<ul style="list-style-type: none"> <li>• Delta College’s President, Dr. Jean Goodnow, served on a student committee initiated by Michigan Legislators to study transfer of associate degrees in Michigan. She has continued that work as part of the Transfer Steering Committee, which first met in Oct. 2016.</li> <li>• Delta College is a signer and participant in the Michigan Transfer Agreement (MTA), which replaced the MACRAO Transfer Agreement in the fall of 2014. Students currently pursuing the MACRAO Transfer Agreement guidelines have until the end of summer semester 2019 to complete the requirements.</li> <li>• In addition to the MTA, Delta College has about 100 postsecondary articulation agreements with 22 baccalaureate institutions: Alma College, Bellevue University, Capitol College, Central Michigan University, College of Creative Studies, Colorado State University, Davenport University, Eastern Michigan University, Ferris State University, Franklin University, Kettering University, Michigan State University, Michigan Technological University, Northern Michigan University, Northwood University, Palmer College of Chiropractic, Saginaw Valley State University, Siena Heights University, Spring Arbor University, University of Detroit-Mercy, University of Michigan-Flint and Walsh College.</li> <li>• In addition to 2+2 articulation agreements, Delta College also has 3+1 agreements with Bellevue University, Davenport University, Eastern Michigan University, Ferris State University, Franklin University, Northwood University, Siena Heights University and Spring Arbor University. These agreements are reviewed bi-annually by Articulation staff and faculty to assure currency.</li> <li>• Delta College also has reverse transfer agreements with thirteen universities: Central Michigan University, Eastern Michigan University,</li> </ul>

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	<p>Ferris State University, Grand Valley State University, Lake Superior State University, Michigan State University, Michigan Technological University, Northern Michigan University, Saginaw Valley State University, University of Michigan-Ann Arbor, University of Michigan-Flint, Wayne State University and Western Michigan University.</p> <ul style="list-style-type: none"> <li>• Delta College operates a university/transfer center on campus with Saginaw Valley State University, Northwood University, Davenport University, Central Michigan University, Michigan State University College of Agriculture, and Ferris State University.</li> </ul>
<b>Category C: Community Services (must meet 4 of 5)</b>	
<p>(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</p>	<ul style="list-style-type: none"> <li>• Delta College’s Lifelong Learning division provides community education through classes that provide enrichment in arts and sciences as well as professional development. Examples include: continuing education and professional development programs in health, phlebotomy, medical insurance billing and coding, business, real estate fundamentals, residential building license preparation and electrical and plumbing journeyman and master license preparation. Courses are provided in person at the main campus, Bay City campus or online.</li> <li>• A Motorcycle Safety and Education Program has operated at the College for 34 years providing training to 543 residents this year. This past year, all classes were filled to capacity with a pass rate of 82.7%.</li> <li>• Delta College’s MI-SBDC, maintains Business Resource Centers for entrepreneurs throughout its region. The Centers are available at no cost to the general public and provide access to entrepreneurial and small business publications and periodicals.</li> <li>• Small Business Development Center (SBDC) staff provide free research assistance and business analysis to ensure entrepreneurial projects are reviewed and presented in a viable format for funding and implementation. The center works with existing businesses to assist in growth strategies and deployment. Access to resources and information is assisted by referrals from community partners and collaborative agencies.</li> <li>• Delta College offers CPR/First Aid Certification and Recertification classes for all Academic Health Occupational program students prior to their clinical rotations. Classes are scheduled to make it easy for the academic students to complete required clinical pre-requisites.</li> <li>• Delta’s Career Services provides career exploration and assessment services to the surrounding communities. Residents are welcome to access our wide range of assessment tools and resources available online or in person with a Career Advisor for further assistance.</li> <li>• Delta’s Testing Services served candidates in a variety of areas such as Automotive Service Excellence (ASE) Certifications, as well as to work with area employers to provide testing to hiring candidates.</li> </ul>

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<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<ul style="list-style-type: none"> <li>• Delta College’s Drama department produces plays each semester that are open to the public with a strong emphasis on reaching out to K-12 groups to encourage their group attendance, as field trips.</li> <li>• Cross country events, featuring high schools from across each county or regionally, are hosted frequently at Delta, which can accommodate not only the competitors, but their supporters and families.</li> <li>• The Delta College Choral Program offers concerts, presented by the three vocal ensembles: the Chorale, the Chamber Choir, and the Jazz Singers. All concerts are open to the public and are held within the community at a variety of venues.</li> <li>• The Delta College Athletic Program hosts camps for 9 -12 graders for Women’s Basketball and Women’s soccer. Our men’s basketball team hosts a Pre-Season Shootout geared to area high school programs competing in a one day tournament prior to official high school season starting. We also look to host one to two high school competitions a year in the sport of basketball, providing an opportunity for high school student-athletes to play in a college setting.</li> </ul>
<p>(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.</p>	<ul style="list-style-type: none"> <li>• The Delta Sculpture Walk is a free, outdoor sculpture exhibit featuring a wonderful combination of traveling exhibits and permanent works held by Delta College. The variety showcases multiple styles and media used by the artists and sculptors. All are placed within the beautifully landscaped grounds of Delta College, in the heart of Michigan's Great Lakes Bay Region.</li> <li>• Delta College’s art gallery, called the Galleria, is located in the Fine Arts Building and is open to the public at no cost. Exhibitions by professional contemporary artists change every 6-8 weeks throughout the academic year. The April through mid-August show is devoted to the annual Delta Art &amp; Design Student exhibition.</li> <li>• The President’s Speaker Series features prominent nationally recognized experts on a number of timely topics. Students and community members listen to a nationally known speaker on topics of societal importance and are able to communicate with the speakers in question and answer forums following the presentation.</li> <li>• The Delta College Library has more than 60,000 books and over 150 journals, magazines and newspapers, for research and information. It was designated as one of 1,257 federal depository libraries in 1963, serving the federal information needs of the 5th U.S. Congressional District in the state of Michigan, along with the faculty, staff, and students of Delta College. The Library, its resources and the Government Documents Collection are open to the community.</li> <li>• In May 2017, Delta College celebrated the 20<sup>th</sup> anniversary of the Planetarium in downtown Bay City, with over 1,000 people attending a community-wide open house. Since opening, more than 450,000 people have visited the facility. The Planetarium provides ongoing educational programming for K-8<sup>th</sup> grade students, shows open to the public as a leisure activity, and supports and hosts community events.</li> </ul>

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	<ul style="list-style-type: none"> <li>• The College operates a public broadcasting station (PBS WDCQ-TV) that broadcasts to 14 counties and a public radio station, 90.1 (in cooperation with Central Michigan University).</li> <li>• Examples of WDCQ-TV regularly scheduled local programming include: <i>Currently Speaking</i> (public affairs), <i>Dateline Delta</i> (information), <i>Second Act: Life at 50+</i> (information), <i>Somos Hispanos</i> (diversity), and <i>Soul Issue: the African-American Perspective</i> (diversity).</li> <li>• WDCQ-TV special documentaries include: <i>Taking Flight: History of Aviation in the Great Lakes Bay Region</i> (history), <i>Sailing Into the Past</i> (history), and <i>Delta College's Phi Theta Kappa: Honors in Action</i>.</li> <li>• Examples of WUCX-FM local programming include: <i>Audition Room</i> (alternative music), <i>Backstage Explorer</i> (community arts), <i>La Caliente</i> (Tejano music), and <i>El Sol Latino</i> (Latino music). Additional local segments during <i>Morning Edition</i> include: <i>Backyard Astronomer</i> (astronomy), <i>Moments in Time</i> (history), <i>Lifelines</i> (biographies), <i>Our Universe</i> (astronomy) and <i>Movie House</i> (movie review).</li> <li>• Public service programs offered on WDCQ-TV include broadcast of 2016 Republican and Democratic National Convention, 2016 Presidential Debate, 2016 Vice Presidential Debate, 2016 PBS <i>Newshour Election Night</i> coverage, <i>An Evening with the Governor</i> (and First Lady Sue Snyder), <i>2017 State of the State Address</i>.</li> <li>• Delta College Public Broadcasting brought in <i>Daniel Tiger</i> for the Midland Center for Arts, Grace A. Dow Library and MidMichigan Children's Museum. It screened the new series <i>Victoria</i> at Delta College, brought the character Martha from <i>Martha Speaks</i> to the Goodland Library, brought <i>Curious George</i> to the Delta College Planetarium and screened a new series, <i>Rare: Creatures of the Photo Ark</i>, at the Chippewa Nature Center.</li> <li>• Delta College Electronic Media students produce news and feature stories, which air during National Public Radio's <i>Morning Edition</i>.</li> </ul>
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<ul style="list-style-type: none"> <li>• Delta College's Fitness and Recreation Center is open to the public and offers a pool, weight and cardio rooms, gym, racquetball courts and locker rooms.</li> <li>• Delta's sport facilities also include gymnasiums, soccer and baseball fields, tennis courts, hiking trails, and nature areas (640 acres).</li> <li>• Health and wellness is supported each semester when Delta opens its doors to hosting Red Cross blood donor days as well as flu shot sessions. Both are open to the public as well as to students.</li> </ul>
<p>(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</p>	<ul style="list-style-type: none"> <li>• The Delta College Food Pantry provides food security for currently-enrolled students in an effort to help them stay focused on academic success. During the 2016-17 academic year, there were 1,158 visits to with a total of 8,205 items distributed. The Food Pantry expanded to serve students at Delta's off-campus centers in Saginaw and Midland.</li> <li>• Delta College is an original signatory institution of The Democracy Commitment, which began in 2011 and serves more than 1 million</li> </ul>

Best Practices by Category	Examples of Adherence
	<p>students. The Democracy Commitment has been a springboard for numerous civic initiatives at Delta College, including Public Achievement, Race to College, Change Your World Week, The Human Library, voter registration drives and get-out-the-vote initiatives. This work seeks to transform students from being mere members of their community to being active citizens.</p> <ul style="list-style-type: none"> <li>• Delta College Supports and co-sponsors the annual Saginaw African American Cultural Festival, which is in its 49<sup>th</sup> year of existence in 2017. The free festival had the theme “KAWAIDA – An Exploration of the African Diasporic Identity, Purpose and Direction”. The Delta College Stem Explorer Bus was on site on the Friday of the Festival for the community to tour and explore. The Delta College Planetarium staff also provided STEM related activities in the children’s tent.</li> <li>• Delta College joined numerous community groups as sponsors of activities and events throughout the year. Some of the memorable events for the year included: NAACP annual dinner; Kidposium – Children’s Conference (for kids K-6, focused on character building training for school and home life). There was a Lunch and learn seminar series at Thompson Middle School Family Resource Center, focused on college success.</li> <li>• Delta sponsors cultural activities for students, including Hispanic Heritage month, Native American Awareness Month, Black History Month, Women’s History Awareness, and Asian Pacific American Month. Examples of programming in 2016 included a panel discussion with former Pro Football player LaMarr Woodley, as well as community representatives, that discussed the value of education among the black community. For Women’s History month, we also sponsored a book club related to the movie “Hidden Figures”, which told the story of three African American mathematicians at NASA.</li> <li>• Delta College was recognized as a “Healthy Campus” and was selected to visit the White House in January 2017. The Student and Civic Engagement Office completed the Healthy Campus Challenge, which was designed to help students, the community and their families find affordable insurance coverage if they are uninsured. The College partnered with outside agencies to get information into the community about the Health Insurance Marketplace, which provided a great student learning experience.</li> <li>• In May 2017, Delta hosted a two-day training for domestic violence service agency staff from programs in the Great Lakes Bay Region, and beyond (an 18 county area). An estimated 40 attendees from local human services agencies, both government and non-profit, completed the training, offered by the Michigan Department of Health and Human Services (MDHHS).</li> </ul>